

Message Text

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ACTION ARA-10

INFO OCT-01 ISO-00 EB-07 /018 W
----- 030069

P R 192028Z FEB 76
FM AMCONSUL RIO DE JANEIRO
TO USDOC WASHDC PRIORITY
INFO SECSTATE WASHDC 3381
AMEMBASSY BRASILIA
AMCONSUL SAO PAULO

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COMMERCE: PASS BIC/OED/MEPD

E.O. 11652: N/A
TAGS: BEXP, BR
SUBJECT STEEL EXPANSION PROGRAM CSN HOT STRIP MILL

REF: RIO 0690

1. SUMMARY: IN APPARENT LOW BID, INNOCENTI-LED CONSORTIUM BID \$68 MILLION C.I.F. ON CSN HOT STRIP MILL IN PRICE ENVELOPES OPENED FEBRUARY 18. HOWEVER, DETAILED ANALYSIS IS REQUIRED BEFORE CSN CAN MAKE FINAL DECISION, WHICH IS EXPECTED WITHIN A MONTH. LOWEST BID INVOLVING U.S. COMPANY (BLAW-KNOX) WAS \$87 MILLION BUT THE BID WAS DISPUTED. NEXT LOWEST BID WITH U.S. PARTICIPATION (MESTA) WAS \$100 MILLION. U.S. INDUSTRY SOURCES REPORT THAT USIMINAS EXPANSION PROGRAM HAS RUN INTO DELAYS AND THAT COSIPA'S HAS BEEN POSTPONED INDEFINITELY. END SUMMARY.

2. AT VOLTA REDONDA FEBRUARY 18, CSN OFFICIALS OPENED PRICE ENVELOPES SUBMITTED BY FOLLOWING CONSORTIA:
(A) INNOCENTI SANTEUSTACCHIO INNSE (ITALY); INNOCENTI INDUSTRIA MECANICA S.A. INNOBRA (BRAZILIAN COMPANY OWNED BY INNSE); AND BADONI ATB INDUSTRIA METALMECANICA S.A. (BRAZILIAN COMPANY WITH ITALIAN OWNERSHIP);
(B) ISHIKAWAJIMA-HARIMA (JAPAN); MITSUBISHI (JAPAN);
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ISHIKAWAJIMA DO BRASIL ISHIBRAS (BRAZIL) ; CBC INDUSTRIAS

PESADAS S.A. (BRAZILIAN COMPANY OWNED BY MITSUBISHI); (C) BLAW-KNOX (U.S.); DEMAG (GERMANY) AND HITACHI (JAPAN), WITH UNIDENTIFIED BRAZILIAN PARTICIPATION; (D) MESTA (U.S.), VILLARES (BRAZIL AND BARDELLA (BRAZIL); (E) SCHOLEMANN SIEMAG A.G. (GERMANY); USIMEX MECANICA (BRAZIL); DAY LOWEY (U.K.); AND MAQUINAS PIRATININGA (BRAZIL); (F) WEAN UNITED (U.S.); SECIM (FRANCE); AND MECANICA PESADA (BRAZILIAN COMPANY ASSOCIATED WITH SECIM).

3. BID OPENINGS TOOK THREE HOURS AND WAS ATTENDED BY SOME CONFUSION. SUMMARY TOTALS OF EACH PROPOSAL WERE NOT POSTED. INSTEAD, COMPANY REPS (ABOUT 75) WERE ALLOWED ABOUT THREE HOURS TO REVIEW ALL SUBMITTED DOCUMENTS (IF THEY COULD GET THEIR HANDS ON THEM - MORE ENTERPRISING REPS USED CASSETTE RECORDERS FOR DICATION). AS A CONSEQUENCE, NO ONE INCLUDING CSN) REALLY HAD SUFFICIENT TIME TO SUMMARIZE, DIGEST AND COMPARE THE VARIOUS BIDS. IT WILL BE SOME TIME BEFORE THE PROPOSAL CAN BE FULLY ANALYZED BY CSN, WHICH UNDER BIDDING INSTRUCTIONS IS OBLIGED TO MAKE A FINAL DECISION BY MARCH 18. CSN WILL TAKE INTO ACCOUNT FINANCING PROPOSALS, ESCALATION CLAUSES, AND GOB INCENTIVES IN ADDITION TO BASIC PRICE PROPOSALS. COMPLICATING THE PROCEDURES IS THE FACT THAT THE GOB (SPECIFICALLY THE MINISTRY OF FINANCE) HAS NOT YET APPROVED THE SET OF INCENTIVES WHICH WILL APPLY TO THE LOCAL CONTENT.

4. IN THE MELEE, FOLLOWING BID PRICES WERE GLEANED BY EMBASSY MINERALS OFFICER FROM THE NUMEROUS DOCUMENTS AVAILABLE FOR QUICK REVIEW. WE BELIEVE THE FIGURES BELOW ARE RELATIVELY ACCURATE AND HAVE CONFIRMED MOST OF THEM WITH SEVERAL OF THE US REPS. FOR FURTHER DETAILS AND ANALYSIS AFTER THE DUST SETTLES, WE SUGGEST THAT COMMERCE CONFER WITH BILL BERG OR DAN SMITH OF MESTA, BILL WOLFE OF BLAW-KNOX, JOHN KNOX OF WEAN-UNITED, AND HUGH STEWARD OF BLISS, ALL OF WHOM ARE RETURNING TO THE U.S. SHORTLY.

5. FOR PURPOSES OF COMPARISON, WE HAVE CONVERTED ALL PRICES TO U.S. DOLLARS. CIF PRICES FOLLOW FOR BASIC LIMITED OFFICIAL USE

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FULL PACKAGE, CONSISTING OF FURNANCE HANDLING EQUIPMENT, ROUGHING MILL, FINSH MILL, DOWNCOILERS AND CONVEYORS. BLISS BID ON THE FIRST, FOURTH AND FIFTH OF THESE ITEMS BUT HAS NOT YET BEEN ABLE TO COMPARE ITS PRICES WITH OTHER COMPETITORS. ALL OF THE GROUPS BELOW BID ON THESE INDIVIDUAL ITEMS, AS WELL AS ON THE COMPLETE PACKAGE. BIDDERS ARE IDENTIFIED BY MAJOR FOREIGN SUPPLIER IN CONSORTIUM: (A) ITALIANS \$68 MILLION

(LOCAL CONTENT 42 PERCENT; WITH 15 PERCENT PENALTY FOR PRICE COMPARISON PURPOSES WHICH IS APPLIED TO C.I.F. VALUE OF IMPORTED PORTION IF NATIONAL CONTENT IS LESS THAN 50 PERCENT, TOTAL PRICE WOULD COME TO \$72 MILLION; (B) JAPANESE -\$87 MILLION (LOCAL CONTENT 53 PERCENT); (C) BLAW-KNOX CONSORTIUM: \$87 MILLION (LOCAL CONTENT 43 PERCENT, RESULTING IN TOTAL PRICE FOR COMPARISON PURPOSES OF \$94 MILLION; FYI: THIS CONSORTIUM WAS PUBLICLY CHALLENGED BY SEVERAL COMPETITORS ON GROUNDS THAT ITS PACKAGE DID NOT REALLY HAVE THE LOCAL CONTENT WHICH IT CLAIMED END FYI: (D) MESTA CONSORTIUM: \$101 MILLION (LOCAL CONTENT 66 PERCENT); (E) GERMAN-U.K. CONSORTIUM: \$89 MILLION (LOCAL CONTENT 39 PERCENT), RESULTING IN TOTAL PRICE FOR COMPARISON PURPOSES OF \$97 MILLION; (F) WEAN UNITED CONSORTIUM: \$123 MILLION (THIS WAS THE ONLY FIXED PRICE BID ALL OTHERS INCLUDED ESCALATION CLAUSES) (LOCAL CONTENT 17 PERCENT, RESULTING IN TOTAL PRICE FOR COMPARISON PURPOSES OF \$138 MILLION).

6. COMMENT: ALTHOUGH NONE OF THE COMPANIES CAN BE CERTAIN AT THIS POINT WHAT THE FINAL CSN DECISION WILL BE (EVEN THE ITALIANS OPENLY EXPRESSED SURPRISE THAT THEIR BID WAS SO MUCH LOWER THAN THE OTHERS), THE ITALIANS SEEM TO HAVE A STRONG LEAD ON THE BASIS OF THEIR BASIC PRICE. MESTA'S MAIN HHOPE IS THAT THEIR HIGH INDEX OF LOCAL CONTENT, THEIR ESCALATION CLAUSE AND THEIR INFLUENTIAL BRAZILIAN PARTNERS WILL BE ABLE TO SAVE THE DAY.

7. NEXT IMPORTANT CSN PRICE ENVELOPE OPENING WILL BE ON FEBRUARY 24 FOR NUMBER 3 TANDEM COLD MILL AND NUMBER FOUR AND FIVE TEMPER MILLS. ACCORDING TO LIMITED OFFICIAL USE

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SEVERAL REPS PRESENT AT VOLTA REDONDA, THE USIMINAS EXPANSION PROGRAM HAS RUN INTO DELAYS AND COSIPA'S PROGRAM HAS BEEN POSTPONED INDEFINITELY BECUASE OF FINANCING PROBLEMS AND/OR THE LACK OF GOB CLAIFICATION ON THE INCENTIVES TO BE GIVEN FOR LOCAL CONTENT. AT THE CSN OPENING THE STATUS OF INCENTIVES WAS INDEED A VERY CONFUSING ISSUE. CSN FRANKLY STATED THAT THE MATTER WAS ENTIRELY UP TO THE MINISTRY OF FINANCE, WHICH IS TO REVIEW THE TECHNICAL AND THE PRICE PROPOSALS FOR EAC BID ONLY AFTER BOTH ENVELOPES ARE OPENED.
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Message Attributes

Automatic Decaptioning: X
Capture Date: 01 JAN 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: n/a
Control Number: n/a
Copy: SINGLE
Draft Date: 19 FEB 1976
Decaption Date: 01 JAN 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: buchant0
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1976RIODE00768
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Film Number: D760062-1138
From: RIO DE JANEIRO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1976/newtext/t19760234/aaaabdtc.tel
Line Count: 166
Locator: TEXT ON-LINE, ON MICROFILM
Office: ACTION ARA
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 4
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: n/a
Review Action: RELEASED, APPROVED
Review Authority: buchant0
Review Comment: n/a
Review Content Flags:
Review Date: 15 JUL 2004
Review Event:
Review Exemptions: n/a
Review History: RELEASED <15 JUL 2004 by SmithRJ>; APPROVED <21 OCT 2004 by buchant0>
Review Markings:

Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
04 MAY 2006

Review Media Identifier:
Review Referrals: n/a
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
Secure: OPEN
Status: NATIVE
Subject: STEEL EXPANSION PROGRAM CSN HOT STRIP MILL
TAGS: BEXP, BR
To: COM
Type: TE
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MAY 2006